Canadian Mental Health Association, Simcoe County Branch Financial Statements For the year ended March 31, 2019

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Independent Auditor's Report

To the Members of Canadian Mental Health Association, Simcoe County Branch

Qualified Opinion

We have audited the accompanying financial statements of Canadian Mental Health Association, Simcoe County Branch (the "Organization"), which comprise the statement of financial position as at March 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donation revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2019 and 2018, current assets as at March 31, 2019 and 2018, and net assets as at April 1 and March 31 for both the 2019 and 2018 years. Our audit opinion on the financial statements for the year ended March 31, 2018 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Other Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedules on pages 19 to 31 of the Organization's Financial Statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

ANADA

Barrie, Ontario June 17, 2019

Canadian Mental Health Association, Simcoe County Branch Statement of Financial Position

| March 31 | 2019 | 2018 |
|---|--|---|
| Assets Current assets Cash - general fund (Note 2) Accounts receivable Due to capital reserve fund from general fund Prepaid expenses | \$ 3,400,286 \$ 423,810 242 140,101 3,964,439 | 2,730,984 151,587 800 99,544 2,982,915 |
| Capital assets (Note 3) Capital reserve fund Cash (Note 4) | 5,207,784 | 5,188,935 31,913 |
| | \$ 9,293,405 \$ | 8,203,763 |
| Liabilities and Fund Balances Current liabilities | ¢ 1 701 000 ¢ | 1 0/5 /52 |
| Accounts payable and accrued liabilities (Note 5) Deferred revenue - operations Deferred revenue - grants Payable to capital reserve fund from general fund Payable to government agencies (Note 10) Current portion of long-term debt (Note 7) | \$ 1,781,089 \$ 36,390 118,920 242 794,314 1,510,877 | 1,065,653 40,990 140,191 800 727,968 214,170 |
| | 4,241,832 | 2,189,772 |
| Long-term debt (Note 7) Deferred contributions related to capital assets (Note 8) | 1,421,252 758,699 | 2,891,035 595,642 |
| Commitments (Note 9) Contingencies (Note 10) | 6,421,783 | 5,676,449 |
| Fund balances General Capital Reserve | 2,750,198 121,424 | 2,494,601 32,713 |
| | 2,871,622 | 2,527,314 |
| | \$ 9,293,405 \$ | 8,203,763 |
| On behalf of the Board: | | Dingstor |
| Director | | Director |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and General Fund Balance

| For the year ended March 31 | 2019 | 2018 |
|--|------------|------------|
| Revenue | | |
| Amortization of deferred contributions | | |
| related to capital assets (Note 8) | \$ 137,792 | \$ 126,406 |
| Donations | 119,043 | 146,179 |
| Grants (Note 11) | 19,641,759 | 17,795,297 |
| Interest income | 35,637 | 10,756 |
| Other income | 1,001,286 | 596,108 |
| Rental income | 823,185 | 837,400 |
| | 21,758,702 | 19,512,146 |
| Expenses | | |
| Advertising | 12,186 | 7,769 |
| Amortization of capital assets | 300,153 | 296,241 |
| Bank charges | 7,021 | 6,990 |
| Books and subscriptions | 1,486 | 602 |
| Christmas gifts | 2,890 | 11,462 |
| Client travel | 11,923 | 8,640 |
| Community education | 654 | 4,160 |
| Computer and vehicle maintenance | 69,560 | 68,705 |
| Contracted out services | 335,913 | 206,808 |
| Employee benefits (Note 12) | 2,313,778 | 2,114,544 |
| Fundraising expenses (Note 13) | 58,629 | 58,157 |
| General, other and sundry | 177,055 | 152,453 |
| Insurance | 43,841 | 37,804 |
| Interest on long-term debt | 119,178 | 115,682 |
| Management fees | 129,177 | 88,344 |
| Medical fees | 308,331 | 305,060 |
| Minor equipment and one-time expenses | 476,411 | 135,543 |
| Postage, stationery and other | 54,106 | 41,897 |
| Professional fees | 66,792 | 40,827 |
| Property and equipment rental | 839,900 | 793,935 |
| Property tax | 68,512 | 69,314 |
| Rent supplements | 1,444,045 | 1,312,602 |
| Repairs and maintenance | 205,082 | 159,165 |
| Salaries | 12,336,358 | 11,104,338 |
| Session fees | 50,264 | 57,240 |
| Staff education | 76,787 | 43,544 |
| Supplies | 235,510 | 252,176 |
| Telephone | 162,002 | 150,512 |
| Travel | 223,489 | 210,582 |
| Utilities | 122,666 | 113,133 |
| Volunteer and client needs | 3,307 | 2,263 |
| | 20,257,006 | 17,970,492 |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and General Fund Balance

| For the year ended March 31 | 2019 | 2018 |
|--|-----------------|-------------|
| | | |
| Excess of revenue over expenses for the year | | |
| before other expense | 1,501,696 | 1,541,654 |
| Other expense - Paymaster | (1,246,099) | (1,235,410) |
| Excess of revenue over expenses | 255,597 | 306,244 |
| Fund balance, beginning of year | 2,494,601 | 2,188,357 |
| Fund balance, end of year | \$ 2,750,198 \$ | 2,494,601 |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Capital Reserve Fund Balance

| For the year ended March 31 | 2019 | 2018 |
|----------------------------------|------------------|---------|
| Revenue Interest income | \$ 422 \$ | 216 |
| Expenses Repairs and maintenance | 2,786 | 5,769 |
| Excess of expenses over revenue | (2,364) | (5,553) |
| Fund balance, beginning of year | 32,713 | 36,391 |
| Transfer from general fund | 91,075 | 1,875 |
| Fund balance, end of year | \$ 121,424 \$ | 32,713 |

Canadian Mental Health Association, Simcoe County Branch Statement of Cash Flows

| For the year ended March 31 | | 2019 | 2018 |
|---|----|---------------------------------|-------------------------------|
| Cash flows from operating activities Excess of revenue over expenses for the year Items not involving cash | \$ | 255,597 \$ | 306,244 |
| Amortization of capital assets Amortization of deferred contributions related to capital assets | | 300,153 (137,792) | 296,241 (126,406) |
| Net change in non-cash working capital balances Accounts receivable | | 417,958 (272,223) | 476,079 265,847 |
| Prepaid expenses Accounts payable and accrued liabilities Due to capital reserve fund | | (40,556) 715,436 (558) | 29,134 (142,420) (600) |
| Deferred revenue - operations Deferred revenue - grants | _ | (4,600) (21,271) | (4,345) 70,245 |
| Cash flows from investing activities Purchase of capital assets Deferred contributions related to capital assets | | 794,186 (319,003) 300,849 | 693,940 (55,214) 46,628 |
| | | (18,154) | (8,586) |
| Cash flows from financing activities Increase in payable to Ministry of Health and Long-Term Care Repayment of long-term debt | _ | 66,346 (173,076) | 261,808 (171,654) |
| | | (106,730) | 90,154 |
| Net Increase in cash during the year | | 669,302 | 775,508 |
| Cash, beginning of year | | 2,730,984 | 1,955,476 |
| Cash, end of year | \$ | 3,400,286 \$ | 2,730,984 |

March 31, 2019

1. Significant Accounting Policies

Nature and Purpose of Organization

Canadian Mental Health Association, Simcoe County Branch is a not-for-profit organization incorporated without share capital under the laws of Ontario. The Association promotes the mental health of all and supports the resilience and recovery of people experiencing mental illness.

The Association is a registered charity and, as such, is exempt from income tax and may issue income tax receipts to donors.

Basis of Accounting

These financial statements were prepared using the accrual basis of accounting under Canadian accounting standards for not-for-profit organizations. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates in the preparation of these financial statements are the allowance for doubtful accounts, the valuation and useful life of capital assets and accrued liabilities. Actual results could differ from management's best estimates as additional information becomes available in the future.

Interfund Balances

The Association's policies are to not charge interest between funds on the interfund balances and to pay the interfund balances within one year.

Deferred Contributions Related to Capital Assets

Grants and contributions for capital assets are recorded at the amounts received, which is not always the full cost of the related capital asset. Amortization is recorded at the same rates used for the capital asset.

March 31, 2019

1. Significant Accounting Policies (continued)

Capital Assets

Capital assets are stated at cost less accumulated amortization. Capital assets costing less than \$1,000 are expensed in the year purchased in the statements of operations and general fund balance.

Amortization based on the estimated useful life of the asset is calculated as follows:

Buildings - housing - at an amount equal to the principal reduction on the

related long-term debt

Buildings - other - 5% diminishing balance basis

Leasehold improvements - straight line basis over the term of the lease

Office furniture and equipment - 20% straight line basis

Impairment of Long Lived Assets

In the event that facts and circumstances indicate that the Association's long lived assets may be impaired, an evaluation of recoverability would be performed. Such an evaluation entails comparing the estimated future undiscounted cash flows associated with the asset to asset's carrying amount to determine if a write down to market value or discounted cash flow value is required. The Association considers that no circumstances exist that would require such an evaluation.

Revenue Recognition

The Association follows the deferral method of accounting for contributions which includes grants, donations and government subsidies.

Operating revenue, including grants, and subsidies, is recorded as revenue in the period to which it relates. Revenue earned but not received at the end of an accounting period is accrued as a receivable. Where a portion of revenue received relates to a future period, it is deferred and recognized in that future period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred.

Unrestricted investment income is recognized as revenue when earned.

Rental income and Back on Track income is recorded when earned on a monthly basis.

Fundraising income is recorded in the period in which the related fundraising activities were performed.

March 31, 2019

1. Significant Accounting Policies (continued)

Fund Accounting

The general fund reports all of the revenues and expenses of the Association's various programs.

The capital reserve fund is maintained to meet the reporting requirements of the Ministry of Health and Long-Term Care ("MOHLTC"). The purpose of the fund is to pay for replacing capital items or for making major renovations or repairs to them, specifically related to housing projects. Minimum annual contributions must be made to the capital reserve fund based on operating agreements/budgets with the MOHLTC. In addition, all special one-time payments for capital replacements provided by MOHLTC must be contributed to the capital reserve fund.

Investments in the capital reserve fund are restricted to deposit accounts, deposit receipts, deposit notes, certificates of deposits, acceptances, term deposits, guaranteed investment certificates and Canadian dollar money market mutual funds. Interest income earned on these investments must be contributed to the capital reserve fund.

Pension Plan

The Association accounts for its participation in a registered retirement savings plan as a defined contribution plan. Both the Association and participating employees are required to make plan contributions based on participating employees' contributory earnings. The Association recognizes the expense related to this plan as contributions are made.

Contributed Services

Directors, committee members and community members volunteer their time to assist in the Association's activities. While these services benefit the Association considerably, a reasonable estimate of their fair value cannot be made and, accordingly these contributed services are not recorded in the financial statements.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, all other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are charged to the financial instrument for those measured at amortized cost.

March 31, 2019

2. Cash - General Fund

The Association's General Fund bank accounts are held at a chartered bank. The bank accounts earn interest at variable rates depending on the monthly minimum balances.

3. Capital Assets

| _ | | 2019 | | 2018 |
|--------------------------------|------------|-----------------------------|------------------|---------------------------------|
| | Cost | Accumulated Amortization | Cost | accumulated amortization |
| Land \$ | 1,629,937 | \$ - | \$ 1,629,937 | \$ - |
| Buildings - housing | 133,656 | 132,237 | 133,656 | 123,628 |
| Buildings - other | 4,936,631 | 1,560,227 | 4,805,279 | 1,382,521 |
| Leasehold improvements | 18,767 | 18,764 | 18,767 | 15,011 |
| Office furniture and equipment | 3,604,530 | 3,404,509 | 3,416,879 | 3,294,423 |
| \$ | 10,323,521 | \$ 5,115,737 | \$ 10,004,518 | \$ 4,815,583 |
| Net book value | | \$ 5,207,784 | | \$ 5,188,935 |

During the year, the Association acquired capital assets with an aggregate cost of \$319,003 (2018 - \$55,214).

During the year, the Association disposed of capital assets with a cost of NII (2018 - \$52,351) and a net book value of III (2018 - III) for proceeds of III.

4. Cash - Capital Reserve Fund

The Association's Capital Reserve Fund bank accounts are held at a chartered bank. The bank accounts earn interest at variable rates depending on the monthly minimum balances.

Cash held in the capital reserve fund account is not available to pay operating expenses and therefore has been classified as a long-term asset.

5. Accounts Payable and Accrued Liabilities

Included in accounts payable and accrued liabilities are government remittances totaling \$636,508 (2018 - \$211,959).

March 31, 2019

6. Credit Facilities

The Association has a \$200,000 (2018 - \$200,000) demand revolving operating loan available through TD Bank with an interest rate of prime, which is available for general corporate purposes. The balance drawn on this overdraft facility as at March 31, 2019 was \$NIL (March 31, 2018 - \$NIL).

The Association has a \$225,000 demand revolving operating loan available through TD Bank with an interest rate of prime, which is to allow for equity withdrawals against real-estate equity. The balance drawn on this credit facility as at March 31, 2019 was \$NIL (March 31, 2018 - \$NIL).

The Association has Visa Business card(s) available through TD Bank with a maximum credit limit of \$45,000 available to assist in financing day-to-day operations. The balance drawn on this credit facility as at March 31, 2019 was \$NIL (March 31, 2018 - \$NIL).

All of the credit facilities available through TD Bank, including the mortgages disclosed in note 7, are secured by: a general security agreement representing a third charge on all the Association's present and after acquired personal property; a continuing collateral mortgage, representing a first charge, on real property located at 128 Anne Street, Barrie, Ontario in the principal amount of \$725,000; a continuing collateral mortgage, representing a blanket first charge, on real property located on 4 residential properties (60 Shanty Bay Road, Barrie, Ontario; 76 Nottawasaga Street, Orillia, Ontario; 286 Georgian Drive, Barrie, Ontario; 50 Nottawasaga Street, Orillia, Ontario) in the principal amount of \$1,000,000; a continuing collateral mortgage, representing a first charge, on real property located at 88/90 Mulcaster Street, Barrie, Ontario in the principal amount of \$1,800,000; a continuing collateral mortgage, representing a first charge, on real property located at 134 Anne Street and 140 Tiffin Street, Barrie, Ontario in the principal amount of \$670,000; and assignment of fire insurance in the amount of \$3,795,780.

In addition, the Association shall not, without TD Bank's prior written consent: permit subsequent encumbrances of any of the subject properties; incur any other indebtedness or guarantee the debts of any other person; merge, consolidate, or acquire a subsidiary; dispose of any of its now owned or hereafter acquired assets, except for inventory disposed of in the ordinary course of business; terminate any lease of any property mortgaged; cease to carry on the business; or permit any change of ownership.

The credit facility agreement contains a financial covenant that at all times the Association must maintain a debt service coverage ratio of not less than 100%.

March 31, 2019

| 7. | Long-term Debt | 2019 | | 2018 |
|----|---|---------------------------|----|-----------|
| | TD Bank mortgage payable, interest at prime plus 0.75%, principal payments of \$2,824 plus interest due monthly, maturing May 1, 2029, secured by land and buildings with a carrying amount of approximately | | | |
| | \$778,000 (2018 - \$759,000) TD Bank mortgage payable, interest at 3.79%, blended payments of \$3,377 due monthly, maturing October 19, | \$ 344,538 | \$ | 378,427 |
| | 2020, secured by land and building with a carrying amount of approximately \$602,000 (2018 - \$625,000) TD Bank mortgage payable, interest at 3.54%, blended payments of \$9,115 due monthly, maturing February 22, | 430,454 | | 454,301 |
| | 2020, secured by land and buildings with a carrying amount of approximately \$1,658,000 (2018 - \$1,693,000) TD Bank mortgage payable, interest at prime plus 0.75%, fixed principal payments of \$2,779 due monthly, maturing April 30, 2020, secured by land and buildings with a carrying amount of approximately \$055,000 (2018) | 1,395,150 | | 1,453,633 |
| | carrying amount of approximately \$955,000 (2018 - \$934,000) TD Bank mortgage payable, interest at prime plus 0.75%, fixed principal payments of \$1,241 due monthly, maturing August 17, 2031, secured by land and building with a carrying amount of approximately \$286,000 (2018) | 536,379 | | 569,729 |
| | - \$284,000) ScotiaBank mortgage payable, interest at 2.04%, blended payments of \$836 due monthly, matured June 1, 2018, secured by land and building with a carrying amount of | 184,896 | | 199,794 |
| | approximately \$51,000 as of March 31, 2018 TD Bank mortgage payable, interest at 5.48%, blended payments of \$910 due monthly, maturing June 1, 2023, secured by land and building with a carrying amount of | - | | 49,321 |
| | approximately \$42,000 as of March 31, 2019 | 40,712 | | |
| | Less: Current portion of long-term debt | 2,932,129 | | 3,105,205 |
| | Long-term debt | 1,510,877 \$ 1,421,252 | \$ | 214,170 |
| | Long torm dobt | Ψ 1,121,202 | Ψ | 2,071,000 |

March 31, 2019

7. Long-term Debt (continued)

See Note 6 for details regarding security and credit facility terms for TD Bank mortgages.

Principal repayments on long-term debt for the next five years and thereafter are as follows:

| 2020 | \$ 1,510,877 |
|------------|-----------------|
| 2021 | 497,245 |
| 2022 | 92,035 |
| 2023 | 92,591 |
| 2024 | 84,252 |
| Thereafter | 655,129 |
| | |
| | \$ 2,932,129 |

8. Deferred Contributions Related to Capital Assets

Deferred contributions related to capital assets represent the unamortized amount of donations and grants received for the capital assets. These contributions are amortized and recorded as revenue in the statement of operations on the same basis as the amortization of the related asset.

| | 2019 | 2018 |
|--|---------------------------------------|--------------------------------------|
| Balance, beginning of year Capital assets funded in the current year Less: amount amortized to revenue in the year | \$ 595,642 300,849 (137,792) | \$ 675,420 46,628 (126,406) |
| | \$ 758,699 | \$ 595,642 |

9. Commitments

The Association has various operating leases for its premises, expiring at various times.

The minimum annual lease payments for the next two fiscal years are \$92,696 and \$26,693.

March 31, 2019

10. Contingencies

i) The Association receives funding from the Local Health Integration Network ("LHIN"), and is economically dependant upon them. The amount of funding provided to the Association is subject to final review and approval by the LHIN. As at the date of these financial statements, funding for the fiscal years 2018 and 2019 has not been subject to this review process. Any future adjustments required as a result of a review will be accounted for at that time as an adjustment to the excess of revenues over expenses for the year on the Statement of Operations and General Fund Balance.

The Association also receives funding from the Ministry of Health and Long-Term Care. The amount of funding provided to the Association is subject to final review and approval by the Ministry. As at the date of these financial statements, funding for the fiscal years 2018 and 2019 has not been subject to this review process. Any future adjustments required as a result of a review will be accounted for at that time as an adjustment to the excess of revenues over expenses for the year on the Statement of Operations and General Fund Balance.

As at March 31, 2019, there is \$794,314 (2018 - \$727,968) included in current liabilities for amounts owing to the above government agencies for the years subject to review, of which \$561,996 is payable to the Ministry of Health and Long-Term Care and \$232,318 is payable to the LHIN.

ii) The Association has been named the defendant in a wrongful dismissal claim. Based on management's assessment of the facts of the claim, in conjunction with consultation with legal counsel, management proposed a settlement offer of \$50,000. This offer was rejected by the claimant and the ultimate resolution remains uncertain. Accordingly, no amounts have been included in the financial statements related to this claim.

March 31, 2019

11. Grant Revenue

The Association received grant revenue during the year from the following sources:

| | 2019 | 2018 |
|--|---|--|
| Local Health Integration Network Ministry of Health and Long-term Care County of Simcoe Other agencies Health Canada Ministry of Children and Youth Services | \$15,162,693 3,504,509 404,051 430,390 - 140,116 | \$ 13,672,545 3,252,771 434,381 267,918 - 167,682 |
| | \$19,641,759 | \$ 17,795,297 |

12. Pension Plan

The Association contributes to a registered retirement savings plan for participating full time employees at a rate of 4% of the employees' regular gross earnings. The amounts are contributed each payroll period.

The total cost recorded for the Association's defined contribution plan is as follows:

| | 2019 | 2018 |
|----------------------|---------------|---------------|
| Current service cost | \$ 368,205 | \$ 336,701 |

13. Related Party Transactions

The Association and Mental Health Programs Barrie ("MHPB") are related as the board of directors of the Association has the ability to influence the decisions made by MHPB by virtue of two of the three members of the board of directors of MHPB also being board members of the Association.

During the year, the Association contributed \$2,755 (2018 - \$2,610) to MHPB. All transactions are in the normal course of operations and are measured at the exchange value (the amount of consideration established and agreed to by the related parties).

March 31, 2019

14. Financial Instrument Risk

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Credit risk typically arises due to significant concentrations of accounts receivable from a particular industry, geographic region or limited number of customers. Management believes that credit risk is limited as the Association's accounts receivable is not made up of a limited number of counterparties and includes several balances from government agencies.

The Association's cash is all held at a major institution. The Association has cash deposits in financial institutions in excess of the amount insured by agencies of the federal government in the amounts of \$100,000 at March 31, 2019 (2018 - \$100,000).

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to this risk through long-term debt which bears interest at a variable rate. Fluctuations in the banks' prime interest rates will result in fluctuations in the cash flow requirements of this financial instrument via increases or decreases in the related interest expense. The association is also exposed to interest rate risk through fixed rate long-term debt that matures during the next fiscal year and will be refinanced.

15. Comparative Figures

Certain of the 2018 comparative figures have been reclassified to conform to the financial presentation adopted in 2019.

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance

General (unaudited)

| For the year ended March 31 | 2019 | 9 2018 |
|--|--|---|
| Revenue Amortization of deferred contributions related to capital assets Donations Grants Interest income Other income Rental income | \$ - 119,043 17,086 515 309,619 793,526 1,239,789 | 5,844 5 242 9 338,892 5 808,857 |
| Expenses Amortization of capital assets Bank charges Christmas gifts Community education Employee benefits Fundraising expenses General, other and sundry Interest on long-term debt Minor equipment and one-time expenses Professional fees Property tax Repairs and maintenance Salaries Staff education Supplies Telephone Travel Utilities Volunteer and client needs | 148,882 1,657 2,890 654 52,132 58,629 17,877 117,090 1,199 52,201 131,625 231,316 1,629 60,705 3,267 3,081 88,880 3,307 | 7 1,736 11,462 4 4,160 2 51,855 5 58,157 7 17,511 0 114,588 9 4,742 - 2,610 1 52,456 9 96,981 286,336 9 904 5 92,517 7 3,945 1 1,477 77,181 |
| | 977,021 | |
| Excess of revenue over expenses for the year Fund balance, beginning of year | 262,768 1,882,594 | |
| Fund balance, end of year | \$ 2,145,362 | 2 \$ 1,882,594 |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Ministry of Health and Long-Term Care (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|---|---|--|
| Revenue Amortization of deferred contributions related to capital assets Grants Interest income | \$ 125,676 15,162,693 32,203 | \$ 118,011 13,672,545 9,336 |
| Other income | 163,625 15,484,197 | 130,572 |
| Expenses Advertising Amortization of capital assets Bank charges Books and subscriptions Client travel Computer and vehicle maintenance Contracted out services Employee benefits General, other and sundry Insurance Minor equipment and one-time expenses Postage, stationery and other Professional fees Property and equipment rental Property tax Repairs and maintenance Salaries Session fees Staff education Supplies Telephone Travel Utilities | 6,993 125,675 5,364 1,486 10,046 69,560 188,324 1,857,851 137,120 40,858 329,268 53,248 63,342 747,549 16,311 56,260 9,900,273 50,264 66,858 137,254 143,468 201,475 29,251 | 4,909 118,011 5,254 602 7,551 68,705 121,000 1,695,082 113,271 35,524 118,465 41,510 34,267 721,762 16,858 48,107 8,949,136 57,240 39,756 144,404 134,615 189,418 29,607 |
| Excess of revenue over expenses for the year before other expense Other expense - Paymaster | 14,238,098 1,246,099 (1,246,099) | 12,695,054 1,235,410 (1,235,410) |
| Excess of revenue over expenses for the year Fund balance, beginning of year | - 220,492 | - 220,492 |
| Fund balance, end of year | \$ 220,492 | \$ 220,492 |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Housing Program (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|---|---|--|
| Revenue Amortization of deferred contributions related to capital assets Grants Rental income | \$ 2,519 \$ 1,999,679 7,622 2,009,820 | 1,220 1,775,818 8,285 1,785,323 |
| Expenses Advertising Amortization of office furniture and equipment Amortization of buildings Employee benefits General, other and sundry Insurance Interest on long-term debt Management fees Minor equipment and one-time expenses Professional fees Property and equipment rental Rent supplements Repairs and maintenance Salaries Staff education Supplies Telephone Travel Utilities | 500 2,519 8,609 44,418 2,920 1,210 2,088 44,636 90,103 950 18,000 1,444,045 6,405 320,289 2,500 5,646 4,933 5,514 4,535 | 504 1,220 8,934 48,844 3,792 504 1,094 44,636 1,213 950 18,000 1,312,602 6,831 315,191 590 4,558 4,673 4,842 6,345 |
| Excess of revenue over expenses for the year | - | - |
| Fund balance, beginning of year | (193,360) | (193,360) |
| Fund balance, end of year | \$ (193,360) \$ | (193,360) |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Family Health Team (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|--|-----------------|-----------------|
| Revenue Amortization of deferred contributions | | |
| related to capital assets | \$ 433 | \$ 1,102 |
| Grants | 1,348,094 | 1,375,327 |
| | 1,348,527 | 1,376,429 |
| | | |
| Expenses | | |
| Amortization of capital assets | 433 | 1,102 |
| Employee benefits | 182,852 | 170,312 |
| General, other and sundry Management fees | 5,704 11,500 | 7,233 11,500 |
| Medical fees | 298,270 | 294,999 |
| Minor equipment and one-time expenses | - | 3,655 |
| Repairs and maintenance | 4,500 | 2,496 |
| Salaries | 840,025 | 880,449 |
| Staff education | 3,082 | 1,131 |
| Telephone | 718 | 796 |
| Travel | 1,443 | 2,756 |
| | 1,348,527 | 1,376,429 |
| Excess of revenue over expenses for the year | - | - |
| Fund balance, beginning of year | | - |
| Fund balance, end of year | \$ - | \$ - |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Ministry of Children and Youth Services (unaudited)

| For the year ended March 31 | | 2019 | 2018 |
|--|--------|--|---|
| Revenue Amortization of deferred contributions related to capital assets Grants | \$ | 412 140,116 140,528 | \$ 230 167,682 167,912 |
| Expenses Amortization of capital assets Client travel Contracted out services Employee benefits Insurance Minor equipment Professional fees Property and equipment rental Repairs and maintenance Salaries Staff education Supplies Telephone Travel | | 412 1,877 6,625 17,206 900 778 1,000 4,000 2,500 90,601 780 7,428 4,487 1,934 | 230 1,089 32,681 16,952 900 1,892 1,000 4,000 3,000 95,790 163 2,522 5,457 2,236 |
| Excess of revenue over expenses for the year | | - | - |
| Fund balance, beginning of year | _ | - | |
| Fund balance, end of year | \$ | - | \$ - |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Ontario Works (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|--|--|---|
| Revenue Amortization of deferred contributions related to capital assets Grants | \$ 208 \$ 331,891 | - 364,700 |
| | 332,099 | 364,700 |
| Expenses Amortization of capital assets Employee benefits General, other and sundry Postage, stationery and other Salaries Staff education Supplies Telephone Travel | 208 56,351 333 858 289,771 1,051 429 1,190 3,185 | 67,680 80 387 273,255 705 790 4,044 |
| Excess of revenue over expenses for the year | (21,277) | 17,759 |
| Fund balance, beginning of year | 14,382 | (3,377) |
| Fund balance, end of year | \$ (6,895) \$ | 14,382 |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Back on Track (unaudited)

| For the year ended March 31 | | 2019 | 2018 |
|---|----|--|---|
| Revenue Interest income Other income | \$ | 2,919 112,257 | \$ 1,178 126,644 |
| | _ | 115,176 | 127,822 |
| Expenses Amortization of capital assets Employee benefits General, other and sundry Minor equipment and one-time expenses Salaries Staff education Supplies | | 4,871 14,344 652 - 80,370 61 400 | 4,871 12,442 889 979 71,021 6 717 |
| Travel | _ | 372 | 542 |
| | _ | 101,070 | 91,467 |
| Excess of revenue over expenses for the year | | 14,106 | 36,355 |
| Fund balance, beginning of year | _ | 570,493 | 534,138 |
| Fund balance, end of year | \$ | 584,599 | \$ 570,493 |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance STACD Youth Project (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|--|------------|------|
| Revenue Amortization of deferred contributions related to capital assets | \$ - \$ | 312 |
| Evnences | | |
| Expenses Amortization of capital assets | - | 312 |
| Excess of revenue over expenses for the year | - | - |
| Fund balance, beginning of year | - | |
| Fund balance, end of year | \$ - \$ | - |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Transitional Rehabilitation Housing Program (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|---|--|---|
| Revenue Amortization of deferred contributions related to capital assets Grants Rental income | \$ 5,406 251,841 22,037 | \$ 4,994 243,062 20,258 |
| | 279,284 | 268,314 |
| Expenses Advertising Amortization of capital assets Contracted out services Employee benefits General, other and sundry Management fees Minor equipment and one-time expenses Professional fees Property and equipment rental Repairs and maintenance Salaries Supplies Travel | 5,406 50,843 25,005 6,525 32,208 1,276 500 45,759 1,000 106,717 1,733 2,312 | 500 4,994 53,127 21,729 5,155 32,208 - 1,000 45,173 1,000 100,420 555 2,453 |
| Excess of revenue over expenses for the year | - | - |
| Fund balance, beginning of year | | |
| Fund balance, end of year | \$ - | \$ |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Nurse Practitioner (unaudited)

| For the year ended March 31 | | 2019 | 2018 |
|---|----|--|--|
| Revenue Amortization of deferred contributions related to capital assets Grants | \$ | 536 156,736 157,272 | \$ 536 101,626 102,162 |
| Expenses Amortization of capital assets Employee benefits General, other and sundry Insurance Medical expenses Minor equipment and one-time expenses Professional fees Property and equipment rental Repairs and maintenance Salaries Supplies Travel | | 536 21,739 2,223 873 10,061 947 1,000 4,992 750 111,468 2,312 371 | 536 15,288 2,433 876 10,061 - 1,000 5,000 750 63,587 2,370 261 102,162 |
| Excess of revenue over expenses for the year | | - | - |
| Fund balance, beginning of year | _ | - | |
| Fund balance, end of year | \$ | - | \$ - |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Crisis Aftercare and Recovery Enhancement (CARE) Project (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|--|--|---|
| Revenue Grants | \$ 72,160 \$ | 69,681 |
| Expenses Employee benefits General, other and sundry Salaries Staff education Supplies Telephone Travel | 13,415 - 44,313 215 12,946 651 620 72,160 | 12,862 421 51,232 6 - - 2,352 |
| Excess of revenue over expenses for the year | - | 2,808 |
| Fund balance, beginning of year Fund balance, end of year | \$ - \$ | (2,808) |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Trillium (unaudited)

| For the year ended March 31 | | 2019 | 2018 |
|---|----------|---|---|
| Revenue Amortization of deferred contributions related to capital assets Grants | \$ \$ | 1,081 161,463 | \$ - \$ 19,012 |
| Expenses Advertising Amortization of capital assets Contracted out services Employee benefits General, other and sundry Minor equipment and one-time expenses Salaries Staff education Supplies Telephone Travel | | 3,157 1,081 2,621 10,066 28,716 108,328 20 6,657 1,703 195 | 19,012 1,856 - 1,498 1,668 4,597 17,921 283 4,533 236 201 32,793 |
| Excess of revenue over expenses for the year | | - | (13,781) |
| Fund balance, beginning of year | | - | 13,781 |
| Fund balance, end of year | \$ | - | \$ - |

Canadian Mental Health Association, Simcoe County Branch Statement of Operations and Fund Balance Increasing Access to Structured Psychotherapy (unaudited)

| For the year ended March 31 | 2019 | 2018 |
|--|--|---|
| Revenue Amortization of deferred contributions related to capital assets Other income | \$ 1,521 S 415,785 417,306 | |
| Expenses Advertising Amortization of capital assets Contracted out services Employee benefits General, other and sundry Management fees Minor equipment and one-time expenses Property and equipment rental Repairs and maintenance Salaries Staff education Telephone Travel | 1,536 1,521 87,500 18,399 3,701 40,833 24,124 19,600 2,042 212,887 591 1,585 2,987 | - - - - - - - - - |
| Excess of revenue over expenses for the year | - | - |
| Fund balance, beginning of year | | |
| Fund balance, end of year | \$ - 9 | - |